

REFERENCES – WILLEM NICOLAAS VAN HEERDEN



DEPARTMENT OF THE ARMY
U.S. ARMY CORPS OF ENGINEERS
GULF REGION DIVISION
BAGHDAD, IRAQ
APO AE 09316



21 Jun 06

MEMORANDUM FOR RECORD

SUBJECT: Letter of Reference for Mr. Nic Van Heerden

Over the past year, I have had the distinct privilege of working with Mr. Nic Van Heerden in his position as Set 3 Personal Security Detail (PSD) Team Leader for AEGIS in Baghdad, Iraq. He is a proficient leader with impeccable character setting high standards both for himself and his team members. His professional competence and unflinching courage along with his always cheerful, positive attitude under all circumstances was instrumental in achieving successful progress for the rail reconstruction program in Iraq.

I was particularly impressed by the courtesy and respect displayed by him and each member of his team toward our host nation people and counterparts whether on the road or at the rail stations. His approach including the integration of local national personnel on his team facilitated a calming effect wherever we traveled which in turn enabled us to continue to build the collaborative relationships so vital to mission success.

I always viewed Mr. Van Heerden and his team as a vital part of the entire Iraq reconstruction effort. He is an exceptional example for all to follow. Without any reservations, I highly recommend Mr. Van Heerden.

Very Respectfully,

Gary Anderson
Logistics Management Officer (Rail Operations)
GRD-PCO
Baghdad, Iraq
914-822-4118
gary.anderson@pco-iraq.net